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November 6, 2026

Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: TOKYO KEIKI INC.
Listing: Tokyo Stock Exchange
Securities code: 7721
URL: https://www.tokyokeiki.jp/
Representative: Tsuyoshi ANDO, Representative Director, President & CEO (Chief Executive Officer)
Inquiries: Yoshinori SHINO, Executive Officer, Chief of Accounting Supervisory Dept.
Telephone: +81-3-3732-2111

Scheduled date to file semi-annual securities report: November 6, 2026
Scheduled date to commence dividend payments: —
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes/ (live streaming for institutional investors and analysts)

(Yen amounts are rounded off to millions, unless otherwise noted.)

1. Consolidated financial results for the Six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	25,284	3.5	647	-10.4	821	-0.5	945	12.6
September 30, 2025	24,425	18.7	722	—	825	—	839	—

Note: Comprehensive income For the Six months ended September 30, 2026: ¥1,592 million [64.9%]
For the Six months ended September 30, 2025: ¥965 million [—%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	57.50	—
September 30, 2025	51.07	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2026	85,095	47,078	54.6	2,828.51
March 31, 2026	84,781	46,155	53.7	2,770.05

Reference: Equity
As of September 30, 2026: ¥46,488 million
As of March 31, 2026: ¥45,520 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended **March 31, 2026**	—	—	—	40.00	40.00
Fiscal year ending **March 31, 2027**	—	—			
Fiscal year ending **March 31, 2027** (Forecast)			—	48.00	48.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial results forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	70,600	15.4	7,300	36.1	7,340	33.6	5,610	40.1	341.33

Note: Revisions to the forecast of financial results most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	17,076,439 shares
As of March 31, 2026	17,076,439 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	640,943 shares
As of March 31, 2026	643,453 shares

(iii) Average number of shares outstanding during the period

Six months ended September 30, 2026	16,434,268 shares
Six months ended September 30, 2025	16,431,279 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Caution regarding forward-looking statements and others)

The forecasts given in this document are based on the current information available to TOKYO KEIKI INC. (hereafter “the company”). Consequently, the company does not commit to achieve these forecasting numbers. Actual results may differ from these forecasts due to various factors.

(Means of access to supplementary material on financial results)

The company plans to hold a live webcast of a briefing for securities analysts and institutional investors on November 25, 2026.

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1. Overview of Operating Results, etc.

(1) Overview of operating results for the six months ended September 30, 2026

During the six months ended September 30, 2026 (hereinafter the "period under review"), the Japanese economy continued on a moderate recovery trend, supported by various policy measures, improvements in employment and income conditions, and demand for capital investment driven by AI- and semiconductor-related demand. However, the outlook remained uncertain due to persistently high energy prices resulting from the destabilization of the situation in the Middle East, the impact of prolonged export restrictions by China, and sharply rising electronic component prices.

Despite this business environment, financial results for the period under review showed an increase in net sales year on year. Among other factors, this was attributable to strong demand for equipment for newly built vessels in Japan and overseas in the Marine Systems Business. The company also continued to record an operating profit for the interim period. In addition, profit attributable to owners of parent for the six-month period increased due to higher non-operating income from subsidies and other sources, as well as gains on sales of strategic shareholdings.

The financial results for the period under review were as follows.

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026	YoY change	
			Amount	%
Net sales	24,425	25,284	+859	+3.5
Operating profit	722	647	-75	-10.4
Ordinary profit	825	821	-4	-0.5
Profit attributable to owners of parent	839	945	+106	+12.6

The results by segment were as follows.

Marine Systems Business

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026	YoY change	
			Amount	%
Net sales	6,265	7,693	+1,427	+22.8
Operating profit	672	1,036	+365	+54.3

Net sales
Net sales increased year on year due to strong demand for equipment for newly built vessels in Japan and overseas, as well as continued high demand for maintenance services following the previous period.

Operating profit
Operating profit increased substantially year on year due to higher net sales and the yen's continued depreciation.

Hydraulics and Pneumatics Business

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026	YoY change	
			Amount	%
Net sales	5,587	5,620	+33	+0.6
Operating profit (loss)	(10)	115	+125	-

Net sales

Net sales remained on par with the same period of the previous year, as solid performance in the plastic processing machinery market offset a decline in sales to the construction machinery market.

Operating profit

Operating profit increased year on year, mainly due to an improved cost ratio resulting from increased sales of high-value-added products and appropriate pricing.

Fluid Measurement Equipment Business

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026	YoY change	
			Amount	%
Net sales	1,753	1,734	-18	-1.1
Operating profit (loss)	(157)	(195)	-38	-

Net sales

Although the fire extinguishing equipment market saw no large projects similar to those in the same period of the previous year, the public sector market remained solid, resulting in performance on par with the same period of the previous year.

Operating profit

Although net sales were on par with the same period of the previous year, the operating loss increased year on year due to higher selling and administration expenses.

This segment tends to post an operating loss in the first six months of the fiscal year, as sales are usually concentrated in Q4 due to the nature of the business.

Defense & Communications Equipment Business

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026	YoY change	
			Amount	%
Net sales	9,383	8,685	-697	-7.4
Operating profit (loss)	318	(66)	-384	-

Net sales

Although sales in the Communication & control equipment business increased due to factors such as higher sales of space-related products, overall sales decreased year on year because some projects in the Defense business had been brought forward into the same period of the previous fiscal year, and because sales this fiscal year will be more concentrated in Q4 than usual.

Operating profit

An operating loss was recorded due to lower net sales, increased research and development expenses, and other factors.

This segment tends to post an operating loss in the first six months of the fiscal year, as sales are usually concentrated in Q4 due to the nature of the business.

Others (Inspection Systems Business, Railway Maintenance Business, etc.)

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026	YoY change	
			Amount	%
Net sales	1,437	1,551	+114	+7.9
Operating profit (loss)	(61)	(193)	-132	-

Net sales

Net sales increased year on year, thanks to the steady performance of the Railway Maintenance Business.

Operating profit

The operating loss widened due to a decline in net sales in the Inspection Systems Business and factors including increased expenses borne by a consolidated subsidiaries in connection with the relocation of the company's head office.

(2) Overview of financial position as of September 30, 2026

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026	Change
Total assets	84,781	85,095	+314
Total liabilities	38,625	38,017	-608
Total net assets	46,155	47,078	+922
Equity-to-asset ratio	53.7%	54.6%	+0.9pt

Assets

Assets increased by ¥314 million from the end of the previous fiscal year to ¥85,095 million due to increases in raw materials and supplies and work in process associated with growth in the order backlog, as well as an increase in investments and other assets resulting from higher stock prices and other factors, despite a decrease in notes and accounts receivable-trade and contract assets.

Liabilities

Liabilities decreased by ¥608 million yen from the end of the previous fiscal year to ¥38,017 million yen, mainly due to decreases in notes and accounts payable – trade and equipment-related accrued expenses included in “Other” under current liabilities.

Net assets

Net assets increased by ¥922 million yen from the end of the previous fiscal year to ¥47,078 million yen, as a result of increases in valuation difference on available-for-sale securities due to rising stock prices and an increase in profit attributable to owners of parent, despite the payment of dividends. The increase in net assets and decrease in liabilities raised the equity-to-asset ratio by 0.9 percentage points from the end of the previous fiscal year to 54.6%, and the company continues to maintain a sound financial foundation.

(3) Explanation of consolidated financial results forecasts and other forward-looking information

The consolidated financial results forecasts for the fiscal year ending March 31, 2027 have been revised as follows. Results are now expected to exceed the forecasts announced on August 10, mainly due to strong sales for newly built vessels, particularly in Asian markets, and demand for maintenance services remaining at a high level in the Marine Systems Business.

Revisions to the consolidated financial results forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Net income per share
Previously announced forecast (A)	Millions of yen 70,000	Millions of yen 7,000	Millions of yen 7,070	Millions of yen 5,400	Yen 328.61
Revised forecast (B)	70,600	7,300	7,340	5,610	341.33
Change (B - A)	600	300	270	210	-
Change (%)	0.9	4.3	3.8	3.9	-
(Reference) Results from the previous fiscal year (Fiscal year ended March 31, 2026)	61,186	5,362	5,492	4,005	243.75

The above forecasts are based on information currently available and are not intended as a guarantee of future performance. Actual results may differ materially from these forecasts due to various factors.

2. Semi-annual Consolidated Financial Statements and Major Notes

(1) Semi-annual consolidated balance sheets

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current Assets		
Cash and deposits	4,022	4,015
Notes and accounts receivable - trade, and contract assets	19,896	13,271
Electronically recorded monetary claims - operating	3,899	3,246
Merchandise and finished goods	2,551	2,788
Work in process	15,508	21,161
Raw materials and supplies	9,133	9,765
Accounts receivable - other	1,435	583
Other	1,136	626
Allowance for doubtful accounts	(1)	(1)
Total current assets	57,578	55,454
Non-current assets		
Property, plant and equipment	12,950	13,433
Intangible assets	425	587
Investments and other assets		
Other	13,882	15,675
Allowance for doubtful accounts	(54)	(54)
Total investments and other assets	13,827	15,621
Total non-current assets	27,203	29,641
Total assets	84,781	85,095
Liabilities		
Current liabilities		
Notes and accounts payable - trade	6,202	5,437
Short-term borrowings	13,495	13,829
Provision for bonuses	1,550	1,657
Provision for shareholder benefit program	75	34
Asset retirement obligations	75	97
Other	5,576	4,762
Total current liabilities	26,973	25,815
Non-current liabilities		
Long-term borrowings	8,291	8,316
Provision for retirement benefits for directors (and other officers)	43	38
Asset retirement obligations	789	1,129
Retirement benefit liability	616	679
Other	1,913	2,041
Total non-current liabilities	11,652	12,202
Total liabilities	38,625	38,017

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Net assets		
Shareholders' equity		
Share capital	7,218	7,218
Capital surplus	45	52
Retained earnings	33,010	33,298
Treasury shares	(648)	(647)
Total shareholders' equity	39,626	39,921
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,430	3,402
Foreign currency translation adjustment	376	394
Remeasurements of defined benefit plans	3,089	2,771
Total accumulated other comprehensive income	5,895	6,567
Non-controlling interests	635	590
Total net assets	46,155	47,078
Total liabilities and net assets	84,781	85,095

(2) Semi-annual consolidated statements of income and semi-annual consolidated statements of comprehensive income

Semi-annual consolidated statements of income

Six months ended September 30, 2026

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Net sales	24,425	25,284
Cost of sales	18,095	18,655
Gross profit	6,330	6,628
Selling, general and administrative expenses	5,608	5,982
Operating profit	722	647
Non-operating income		
Interest income	3	3
Dividend income	80	90
Share of profit of entities accounted for using equity method	18	37
Subsidy income	0	125
Other	113	73
Total non-operating income	214	328
Non-operating expenses		
Interest expenses	92	103
Foreign exchange losses	9	34
Rental expenses on facilities	8	7
Other	2	9
Total non-operating expenses	111	154
Ordinary profit	825	821
Extraordinary income		
Gain on sale of non-current assets	2	0
Gains on sale of investment securities	-	421
Gain on reversal of leasehold amortization	312	-
Total extraordinary income	314	421
Extraordinary losses		
Loss on sale and retirement of non-current assets	1	0
Head office relocation expenses	124	-
Total extraordinary losses	125	0
Profit before income taxes	1,014	1,242
Income taxes	210	322
Profit	804	920
Loss attributable to non-controlling interests	(35)	(25)
Profit attributable to owners of parent	839	945

Semi-annual consolidated statements of comprehensive income

Six months ended September 30, 2026

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Profit	804	920
Other comprehensive income		
Valuation difference on available-for-sale securities	405	972
Foreign currency translation adjustment	(61)	11
Remeasurements of defined benefit plans, net of tax	(179)	(318)
Share of other comprehensive income of entities accounted for using equity method	(4)	7
Total other comprehensive income	161	672
Comprehensive income	965	1,592
Comprehensive income attributable to:		
Owners of parent	1,000	1,617
Non-controlling interests	(35)	(25)

(3) Semi-annual consolidated statement of cash flows

Six months ended September 30, 2026

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	1,014	1,242
Depreciation	749	918
Amortization of goodwill	-	1
Amortization of guarantee deposits	6	-
Increase (decrease) in allowance for doubtful accounts	(1)	(0)
Increase (decrease) in provision for bonuses	33	105
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(30)	(6)
Increase (decrease) in provision for shareholder benefit program	(42)	(41)
Increase (decrease) in retirement benefit liability	(256)	(331)
Interest and dividend income	(83)	(93)
Interest expenses	92	103
Share of loss (profit) of entities accounted for using equity method	(18)	(37)
Loss (gain) on sale of investment securities	-	(421)
Loss (gain) on sale and retirement of non-current assets	(2)	0
Decrease (increase) in trade receivables	5,843	7,280
Decrease (increase) in inventories	(3,523)	(6,510)
Increase (decrease) in trade payables	(126)	(776)
Decrease (increase) in other assets	(774)	1,058
Increase (decrease) in other liabilities	(510)	(286)
Subtotal	2,372	2,205
Interest and dividends received	84	100
Interest paid	(90)	(102)
Income taxes paid	(766)	(314)
Net cash provided by (used in) operating activities	1,600	1,890
Cash flows from investing activities		
Purchase of investment securities	(100)	(500)
Proceeds from sale of investment securities	-	483
Purchase of non-current assets	(2,080)	(1,970)
Proceeds from sale of non-current assets	2	0
Payments of leasehold and guarantee deposits	(313)	(1)
Proceeds from refund of leasehold and guarantee deposits	3	401
Other, net	(0)	(36)
Net cash provided by (used in) investing activities	(2,487)	(1,624)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	1,000	800
Proceeds from long-term borrowings	-	1,750
Repayments of long-term borrowings	(1,190)	(2,192)
Purchase of treasury shares	(1)	(2)
Dividends paid	(575)	(654)
Dividends paid to non-controlling interests	(22)	(20)
Net cash provided by (used in) financing activities	(788)	(318)
Effect of exchange rate change on cash and cash equivalents	(34)	41
Net increase (decrease) in cash and cash equivalents	(1,709)	(11)
Cash and cash equivalents at beginning of period	7,553	3,954
Cash and cash equivalents at end of period	5,845	3,943

(4) Notes to semi-annual consolidated financial statements

Accounting treatment specific to the preparation of semi-annual consolidated financial statements

Calculation of tax expenses

Tax expenses are calculated by reasonably estimating the effective tax rate using tax effect accounting on profit before income taxes for the consolidated fiscal year, including the six months ended September 30, 2026, and multiplying the estimated effective tax rate by profit before income taxes. However, if calculating tax expenses using the estimated effective tax rate would result in a significantly unreasonable outcome, the statutory effective tax rate is used instead.

Income tax adjustments are included in income taxes.

Segment information, etc.

1. Six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

Information on amounts of net sales and profit or loss by reportable segment and information on disaggregation of revenue

(Millions of yen)

	Reportable segments					Others (Note 1)	Total	Adjustments (Note 2)	Amounts shown on semi-annual consolidated statement of income (Note 3)
	Marine Systems	Hydraulics and Pneumatics	Fluid Measurement Equipment	Defense & Communications Equipment	Total				
Net sales									
Domestic	2,481	4,937	1,661	9,237	18,315	1,098	19,413	0	19,413
Overseas	3,784	650	92	146	4,673	329	5,002	-	5,002
Revenue from contracts with customers	6,265	5,587	1,753	9,383	22,988	1,427	24,415	0	24,415
Other revenue	-	-	-	-	-	10	10	-	10
Sales to external customers	6,265	5,587	1,753	9,383	22,988	1,437	24,425	0	24,425
Intersegment sales or transfers	130	86	-	70	286	470	756	(756)	-
Total	6,395	5,674	1,753	9,453	23,274	1,907	25,181	(756)	24,425
Segment profit (loss)	672	(10)	(157)	318	823	(61)	762	(40)	722

Notes:

1. The “Others” segment is a business segment mainly consisting of the Inspection Systems Business, Railway Maintenance Business, Information Processing Business, Factoring Business, Packing and Packaging Services Business, and Insurance Agency Business, which are not included in any of the reportable segments.
2. The adjustment to segment profit (loss) of negative ¥40 million includes an elimination for intersegment transactions of negative ¥21 million as well as corporate revenue of ¥0 million and corporate expenses of negative ¥19 million, which are not allocated to each reportable segment.
   Corporate revenue is mainly net sales related to the company’s research and development activities, which is not attributable to any of the reportable segments.
   Corporate expenses are mainly general and administrative expenses and research and development expenses, which are not attributable to any of the reportable segments.
3. Segment profit (loss) is adjusted with operating profit in the semi-annual consolidated statements of income.

2. Six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

Information on amounts of net sales and profit or loss by reportable segment and information on disaggregation of revenue

(Millions of yen)

	Reportable segments					Others (Note 1)	Total	Adjustments (Note 2)	Amounts shown on semi-annual consolidated statement of income (Note 3)
	Marine Systems	Hydraulics and Pneumatics	Fluid Measurement Equipment	Defense & Communications Equipment	Total				
Net sales									
Domestic	2,799	4,838	1,657	8,677	17,971	1,243	19,214	0	19,214
Overseas	4,894	782	77	9	5,761	303	6,065	-	6,065
Revenue from contracts with customers	7,693	5,620	1,734	8,685	23,733	1,546	25,279	0	25,279
Other revenue	-	-	-	-	-	5	5	-	5
Sales to external customers	7,693	5,620	1,734	8,685	23,733	1,551	25,284	0	25,284
Intersegment sales or transfers	226	93	-	40	359	432	791	(791)	-
Total	7,919	5,713	1,734	8,725	24,092	1,983	26,075	(791)	25,284
Segment profit (loss)	1,036	115	(195)	(66)	891	(193)	698	(51)	647

Notes:

1. The “Others” segment is a business segment mainly consisting of the Inspection Systems Business, Railway Maintenance Business, Information Processing Business, Factoring Business, Packing and Packaging Services Business, and Insurance Agency Business, which are not included in any of the reportable segments.
2. The adjustment to segment profit (loss) of negative ¥51 million includes an elimination for intersegment transactions of negative ¥27 million as well as corporate revenue of ¥0 million and corporate expenses of negative ¥25 million, which are not allocated to each reportable segment.
   Corporate revenue is mainly net sales related to the company’s research and development activities, which is not attributable to any of the reportable segments.
   Corporate expenses are mainly general and administrative expenses and research and development expenses, which are not attributable to any of the reportable segments
3. Segment profit (loss) is adjusted with operating profit in the semi-annual consolidated statement of income.

Significant changes in shareholders' equity

Not applicable.

Going concern assumption

Not applicable.

3. Other

Status of orders received

The status of orders received by reportable segment for the six months ended September 30, 2026 was as follows. Intersegment transactions were offset and eliminated.

(1) Orders received

Reportable segments	Six months ended September 30, 2025	Six months ended September 30, 2026	YoY change	
	Amount	Amount	Amount	Change (%)
Marine Systems	7,215	9,022	+1,808	+25.1
Hydraulics and Pneumatics	5,748	6,184	+436	+7.6
Fluid Measurement Equipment	2,960	3,280	+320	+10.8
Defense & Communications Equipment	11,141	8,755	-2,385	-21.4
Total of reportable segments	27,063	27,242	+179	+0.7
Others	2,853	3,047	+194	+6.8
Total	29,916	30,289	+373	+1.2

(2) Order backlog

Reportable segments	As of September 30, 2025	As of September 30, 2026	YoY change	
	Amount	Amount	Amount	Change (%)
Marine Systems	6,654	8,639	+1,985	+29.8
Hydraulics and Pneumatics	3,551	4,125	+575	+16.2
Fluid Measurement Equipment	3,124	3,843	+719	+23.0
Defense & Communications Equipment	45,003	43,305	-1,698	-3.8
Total of reportable segments	58,332	59,912	+1,580	+2.7
Others	3,553	4,970	+1,418	+39.9
Total	61,885	64,883	+2,998	+4.8

Reportable segments	As of March 31, 2026	As of September 30, 2026	Change from the end of the previous fiscal year	
	Amount	Amount	Amount	Change (%)
Marine Systems	7,309	8,639	+1,330	+18.2
Hydraulics and Pneumatics	3,562	4,125	+563	+15.8
Fluid Measurement Equipment	2,297	3,843	+1,546	+67.3
Defense & Communications Equipment	43,235	43,305	+70	+0.2
Total of reportable segments	56,403	59,912	+3,509	+6.2
Others	3,472	4,970	+1,498	+43.1
Total	59,875	64,883	+5,007	+8.4